# School Renewal Plan 2018-2019 through 2022-2023



Suzanne Shouse, Principal

Greenville County Schools Dr. W. Burke Royster, Superintendent

### SCHOOL RENEWAL PLAN COVER PAGE

**SCHOOL NAME: Stone Academy** 

SCHOOL RENEWAL PLAN FOR YEARS 2018-19 through 2022-2023 (five years)

SCHOOL RENEWAL ANNUAL UPDATE FOR 2022-2023 (one year)

#### Required Signature Page

The school renewal plan, or annual update, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) (S.C. Code Ann. §59-139-10 et seq. (Supp. 2004)), the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §59-18-1300 et seq. (Supp. 2004)), and SBE Regulation 43-261. The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the School Improvement Council, and the School Read to Succeed Literacy Leadership team lead are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

#### **Assurances for the School Renewal Plans**

The assurance pages following this page have been completed and the district superintendent's and school principal's signature below attests that the school/district complies with all applicable assurances requirements including ACT 135 assurance pages.

### **SUPERINTENDENT** Wante Rought Dr. W. Burke Royster April 26, 2022 **SIGNATURE** PRINTED NAME DATE PRINCIPAL Buzanne Shouse Suzanne Shouse SIGNATURE PRINTED NAME DATE CHAIRPERSON, BOARD OF TRUSTEES D. Meet Mr. Roger Meek April 26, 2022 PRINTED NAME **SIGNATURE** DATE CHAIRPERSON, SCHOOL IMPROVEMENT COUNCIL Steve Hairston PRINTED NAME SIGNATURE SCHOOL READ TO SUCCEED LITERACY LEADERSHIP TEAM LEAD ather Oodson 4-26-22 Cathy Dodson PRINTED NAME DATE

SCHOOL ADDRESS: 115 Randall Street Greenville, SC 29609

SCHOOL TELEPHONE: (864) 355-8400

PRINCIPAL E-MAIL ADDRESS: sshouse@greenville.k12.sc.us

### Stakeholder Involvement for School Renewal

Positi	on	Name
1.	Principal	Suzanne Shouse
2.	Teacher	Keisha Brown
3.	Parent/Guardian	Lura Godfrey
4.	Community Member	Lee Yarborough
5.	Paraprofessional	Kisha Hunt
6.	School Improvement Council Member	Steve Hairston
7.	Read to Succeed Reading Coach	Cathy Dodson
8.	School Read To Succeed Literacy Leadership Team Lead	Cathy Dodson
9.	School Read To Succeed Literacy Leadership Team Member	Cameron Patton

		ildhood Development and Academic Assistance Act (Act 135) Assurances le Ann §59-139-10 <i>et seq.</i> (Supp. 2004))
○ ○ ⊙ N/A	Yes No	Academic Assistance, PreK-3 The school makes special efforts to assist children in PreK-3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
<ul><li>⊙</li><li>○</li><li>N/A</li></ul>	Yes No	Academic Assistance, Grades 4–12 The school makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
⊙ ○ ○ N/A	Yes No	Parent Involvement The school encourages and assists parents in becoming more involved in their children's education. Some examples of parental involvement initiatives include making special efforts to meet with parents at times more convenient for them; providing parents with their child's individual test results and an interpretation of the results; providing parents with information on the district's curriculum and assessment program; providing frequent, two way communication between home and school; providing parents an opportunity to participate on decision making groups; designating space in schools for parents to access educational resource materials; including parent involvement expectations as part of the principal's and superintendent's evaluations; and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.
<ul><li>⊙</li><li>○</li><li>N/A</li></ul>		<b>Staff Development</b> The school provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised Standards for Staff Development.
⊙ ○ ○ N/A	Yes No	<b>Technology</b> The school integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.
○ ○ ⊙ N/A	Yes No	<b>Innovation</b> The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students.
⊙ ○ ○ N/A	Yes No	Collaboration The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).
© C N/A		<b>Developmental Screening</b> The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.

○	Yes No	Half-Day Child Development The school provides half-day child development programs for four-year-olds (some districts fund full-day programs). The programs usually function at primary and elementary schools. However, they may be housed at locations with other grade levels or completely separate from schools.
○ ○ • N/A	Yes No	<b>Developmentally Appropriate Curriculum for PreK–3</b> The school ensures that the scope and sequence of the curriculum for PreK–3 are appropriate for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.
		Parenting and Family Literacy The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and how to be full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriate education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but is generally most appropriate for parents of children at the primary and elementary school levels and below as well as for secondary school students who are parents. Family Literacy program goals are to strengthen parental involvement in the learning process of preschool children ages birth through five years; to promote school readiness of preschool children; to offer parents special opportunities to improve their literacy skills and education; to provide parents a chance to recover from dropping out of school; and to identify potential developmental delays in preschool children by offering developmental screening.
⊕ ∪ ∪ \$		Recruitment The district makes special and intensive efforts to recruit and give priority to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but not limited to, the following personal or family situation(s): parent without a high school graduation or equivalency, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.
<ul><li>⊕</li><li>○</li><li>O</li><li>N/A</li></ul>	Yes No	Coordination of Act 135 Initiatives with Other Federal, State, and District Programs  The district ensures as much program effectiveness as possible by developing a district-wide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

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### INTRODUCTION

## **Stone Academy's Portfolio**

Stone Academy's school portfolio was developed to document the changes and progress our school has made while working to continuously improve everything we do. The portfolio provides our staff with an ongoing means for self-assessment, communication, continuous improvement, and accountability.

This school portfolio is a living document that describes Stone Academy. It describes who we are, our vision for the school, goals, plans, progress, and achievements in the context of client demographics and needs, and school partnerships. The portfolio also describes how we build and utilize our overall school plan for the purpose of increasing student learning—our ultimate outcome.

A team of teachers was involved in developing the narrative for our portfolio based on input from the whole staff, from our School Improvement Council and our Parent Teacher Association. With our improved leadership and decision-making structure every teacher is empowered to be involved and make a difference. Every grade level teacher is a member of one of the four Vision Planning Committees dedicated to our four school wide focuses – reading, math, science & social studies, and technology & innovation. These four committees are the backbone of our SIC committee, which has representation from teachers, administration, community members, business partners and parents. Each committee reports at our monthly SIC meeting and all minutes from SIC and Vision Planning Committees are emailed to all stakeholders.

Please enjoy this comprehensive treasure as it provides the story of who we are and how we work together to continuously improve what we do to prepare our students to become successful citizens and participants in the future world!

The Staff of Stone Academy of Communication Arts

**Vision Planning Committees 2021- 2022** 

Reading/English	1 Language Arts	Math		
CJ Bell	Cathy Dodson	Caroline Myers		
Mary Clark	Susan Whitmire	Ivie Greaves		
Jill Spence		Holly Adamson		
SamcieJoe Barrett		Melody Powell		
Lori Dear		Katie Allen		
Emma Quaglia		Bonnie McClain		
Brittany Wright		Kris Mostoller		
Angela Smith		Jeanie Reed		
Cyndi Waddell		Cherie Duncan		
Alice Littlejohn				
Science & Science	ocial Studies	Technology		
Karen Phoenix		Candi Bolt		
Erica Blackston		Kara Neckopulos		
Hannah Morrison		Kristy Peace		
Kathryn Johnson		Miller Leeson		
Carrie McConnell		Carrie Lee		
George Koontz		Sharon Gilstrap		
Jill Waldrop		Alyssa Bloomquist		
Jill Rohrer		Emily Kirkpatrick		
Eric Benjamin		Nicole Ackerman		
		Keisha Brown		
		Jeana Nitsche		

### **EXECUTIVE SUMMARY**

#### **Summary of Student Achievement:**

- Stone Academy earned an Excellent rating and an overall score of 77 on the 2019 School Report Card.
- 73% of third through fifth grade students met or exceeded the MATH benchmark as measured by SCReady.
- 73% of third through fifth grade students met or exceeded ELA benchmark as measured by SCReady.
- Students in third through fifth grade exceeded district and state averages in all subject areas as measured by SCReady.
- 79% of fourth grade students met or exceeded the SCIENCE benchmark as measured by SCPASS.

#### **Summary Teacher and Administrator Quality:**

- Differentiated professional development opportunities are provided monthly on campus.
- 91.2% of teachers returned to Stone Academy in the 2021-2022 school year.
- 100% of teachers hold a continuing contract.

#### **Summary of School Climate:**

- 92% of parents and 100% of teachers indicated satisfaction with the learning environment on the 2021 report card survey.
- 94% of parents and 97.2% of teachers indicated satisfaction with the social and physical environment on the 2021 report card survey.

At Stone Academy, we challenge ourselves to stay abreast of the ever-changing needs of our students. With the implementation of SC College and Career Ready standards, our school's participation in differentiated professional development trainings, and our belief in the value of an arts-integrated curriculum, our Leadership Team has been challenged with keeping teachers focused and assisting them as they continue to learn innovative and effective instructional practices. We continue to work diligently toward closing the achievement gap for our students with disabilities, students in poverty, and minority subgroups.

We feel our accomplishments at Stone Academy far outweigh our challenges. Stone continues to be recognized as a leader in innovative instructional practices and student achievement. We were recognized as Greenville County's first Common Sense Media: Digital Citizenship School in 2017. Stone students are consistently recognized at the State and National levels in the PTA Reflections contest. We are a designated ABC (Arts in Basic Curriculum) Site, and received the Palmetto Gold Award for Student Achievement from 2010 through 2014.

### **SCHOOL PROFILE**

#### **Stone Academy's School Community**

Stone Academy is a highly successful inner city arts magnet school in Greenville County, South Carolina. Our talented and 100% highly qualified faculty work hand-in-hand with the Leadership Team as we continue to embrace our mission and vision and serve a very diverse student population. At Stone we offer a rigorous standards-based curriculum enriched by instruction in art, music, dance, drama, and technology. A wide variety of academic programs are offered to all students and accommodations are made for students with special needs. Stone Academy serves 550 students, kindergarten through grade five.

Stone Academy's PTA holds monthly board meetings that are attended by a teacher representative in addition to all board members and an administrator. The second Monday of each month is designated as PTA night. While the PTA board continues to meet regularly, due to Covid-19 protocols, we have not had in-person PTA meetings.

The School Improvement Council meets the first Thursday of each month, and is attended by parents, community leaders, teachers, and administrators. Each meeting begins with a recap of the month's activities and sharing of minutes from the 4 vertical planning teams that exist within the school to represent reading, math, science & social studies, and technology & innovation.

We are proud to be designated by the South Carolina Arts Commission as an ABC (Arts in Basic Curriculum) Advancement site. We have developed our curriculum to become a model for the state with the support of our local performing arts center, the Metropolitan Arts Council, and our county museum. Our faculty actively participates in institutes offered by these organizations. We supplement our arts-integrated instruction with weekly classes in dance, drama, and for intermediate students who choose it, strings.

#### **School Personnel Data**

The staff includes one principal, one assistant principal, one secretary, and an attendance clerk. Additional instructional staff includes 26 teachers in Kindergarten – 5<sup>th</sup> grade, 4 special education teachers, and 6 Para-professionals, 2 intervention specialists, 1 speech therapist, 1 challenge teacher, 1 media specialist, 1 library clerk, 1 technology specialist, and a related arts team (including art, music, PE, dance, drama and

strings). The support staff includes 1 counselor, 1 instructional coach, 1 technology coach, 1 literacy coach, a full-time nurse, a full-time program coordinator, 1 plant engineer, 4 plant support staff, and 5 food service staff members.

### **Percent of Continuing Contract Teachers at Stone Academy**

2021	96.4%
2020	96.4%
2019	89.7%
2018	100%
2017	100%

### **Professional Development Days Attended by Teachers**

2021	8
2020	8
2019	7.3 days
2018	7 days
2017	6.7 days

### **Student Population Data**

Stone Academy's student population is diverse with 70% coming from the attendance area (within a 1.5 mile radius of the school) and 30% coming from across Greenville County. Of our total 550 students in 2020-2021, 76% are White, 13% are Black or African-American, 5.5% are two or more races, 4.% are Hispanic, and 1% are Asian. 25% of our students in grades 3-5 are served in the Gifted and Talented Program. Our school has 4 kindergarten classes, 5 first and second grade classes, and 4 third, fourth, and fifth grade classes. We have one LD-Neuro self-contained class of 11 students.

Stone's current enrollment configuration by grade level and classes is as follows:

Grade K – 81 students – 4 classes

Grade 1 - 88 students - 5 classes

Grade 2 - 103 students - 5 classes

Grade 3 - 91 students -4 classes

Grade 4 - 90 students -4 classes

Student attendance has remained fairly consistently over the five year period.

### **Student Attendance Rate**

2021	95.48%
2020	95.87%
2019	97.2%
2018	96.7%
2017	96.9%

### Percentage of Students Served by Gifted and Talented Program

2021	25%
2020	34%
2019	39.5%
2018	35.8%
2017	35%

### Percentage of Students Receiving Subsidized Meals/Pupils in Poverty

2021	27%
2020	24%
2019	24%
2018	21%
2017	25%

### **Percentage of Students Retained**

2021	0.9%
2020	1%
2019	0.9%
2018	1%
2017	1.1%

#### **Academic Programs and Initiatives**

Stone Academy implements shared decision making and data-driven decisions. Faculty Council is composed of a representative from each grade level and special area along with the Leadership Team (principal, assistant principal, instructional coach, literacy coach, technology coach, and school counselor) and meets monthly. This body reviews test and survey data annually to set priorities for professional development and major expenditures. After student achievement/learning environment improvement goals are established, professional development in best practices, teaching resources, technology and support programs are chosen to support these goals.

Other educational models implemented at Stone to improve student achievement include:

- 1. Implementing a Balanced Literacy approach to reading school-wide.
- 2. Artist-in-Residence provided each year for every grade level.
- 3. Encore classes are offered after school that extends our arts curriculum.
- 4. JumpStart News, our live, daily news program is run by 4<sup>th</sup> and 5<sup>th</sup> grade students.
- 5. Parent tutors and Watch Dogs are scheduled to work with students in need.
- 6. The OnTrack Team provides testing, scheduling and recommendations for students in need.
- 7. Our Reading Response to Intervention (RTI) program serve students in Kindergarten Third grade who qualify based on assessments given throughout the year.
- 8. Math small groups and workstations have focused on pre-assessment data to identify students' prior knowledge of a topic and build upon it.

### MISSION, VISION, AND BELIEFS

Stone Academy is an urban school serving the North Main Community in Greenville, South Carolina. Stone Academy is designated as a magnet school for communication arts within the School district of Greenville County.

#### Mission

Stone Academy provides each student an arts infused learning experience in a safe, supportive environment that models risk-taking through a culture of innovation and empowers teachers and students to create dynamic cultures of opportunity and growth for all.

#### Vision

"Each independent stroke of every child's brush, orchestrated by teachers, praised by parents, and applauded by all in the community, creates a masterpiece infused with unique beauty, diverse experience, and vital essence. This infinite palette is the legacy of the arts at Stone Academy, the textures and colors our students will bring to the canvas of the future."

Stone Academy embraces the following seven outcomes

- Achieve academically
- Celebrate diversity
- Think critically
- Work independently and collaboratively
- Define passion for the arts as purpose in the future
- Be an exemplary citizen
- Engage in learning throughout life

Stone embraces diversity and the arts and, as seen in our vision, every child plays an integral part in our school and our world.

### Philosophy of Values and Beliefs

The Stone Academy Faculty's Philosophy of Values and Beliefs, supported by Stone's School Improvement Council:

- Education should be celebrated in a culturally diverse environment; cultural and social differences enhance and promote learning.
- Stone, the community, and the family should work in partnership to meet the students' social and academic needs.
- Differentiation of instruction and curriculum should be used to challenge each student to achieve and maintain high expectations.
- All students should have equal access to the means, methods, and materials of education.
- All people should develop respect for self and treat others with dignity and respect.
- All students should learn to communicate, compute, and solve problems effectively to meet the challenges of society.
- Appropriate assessment for different learning objectives is an integral part of teaching. Assessment allows a teacher to monitor and affirm students, thus guiding students to develop concepts and problem-solving skills.
- Arts integration in the curriculum improves instruction and engages children of all learning styles.
- Every child has a right to participate in a safe, orderly, and well-managed school environment.
- Students should be exemplary and model citizens in everyday life.

At Stone Academy, we celebrate a culturally diverse environment where cultural and social differences enhance and promote learning. We believe that Stone, the community, and the family should work in partnership to meet all students' social and academic needs. We seek an environment where all students, irrespective of talent or family income, are entitled to a comprehensive, sequential, discipline-based arts education program that includes rich and varied experiences in music, visual art, dance, drama, and physical education guided by specialists.

At Stone, specialists and classroom teachers plan together for the purposeful "infusion" of the arts into the academic curriculum. This method of instructional delivery is completely natural and school-wide. The arts are basic to education because human beings are sensory-bound, intellectually active, and creatively inclined. Arts integration with the curriculum improves instruction, and engages children regardless of learning style.

Every child has a right to participate in a safe, orderly, and well-managed school environment. This environment encourages the development of self-respect and respect for the dignity of others. It is these values we hope to instill in our students, so that they will be exemplary citizens.

The students at Stone Academy should learn to communicate, compute, and solve problems effectively so that they will be able to meet the challenges of society. These same students should be provided differentiated instruction in order to challenge each child to maintain and achieve high expectations.

It is also necessary for teachers to utilize appropriate assessments for different learning objectives as an integral part of teaching. Assessments should allow teachers the ability to monitor and affirm students, thus guiding students to develop concepts and problem-solving skills.

We believe that the members of the Stone Academy learning community should develop an endless thirst for knowledge and experience. We will always keep learning!

### DATA ANALYSIS AND NEEDS ASSESSMENT

### **Goal Area 1: Student Achievement**

Students at Stone Academy continue to score well above district and state averages in all core curriculum areas as measured by the SC READY and SC PASS assessments. In the 2020-2021 school year, 73% of our students met or exceeded expectation in the area of English Language Arts, and 73% of our students met or exceeded expectation in the area of Science, 79% of fourth graders scored Exemplary or Met on the SC PASS assessment.

### SC READY 2020-2021: English Language Arts

	3 <sup>rd</sup> Grade		4 <sup>th</sup> G	rade	5 <sup>th</sup> G	5 <sup>th</sup> Grade	
	2018-2019	2020-2021	2018-2019	2020-2021	2018-2019	2020-2021	
Exceeds Expectations	52.1%	52.2%	52.7%	57.8%	44.5%	41%	
Meets Expectations	19.7%	18.9%	26.8%	23.3%	30.9%	26.7%	
Approaches Expectations	17.1%	13.3%	12.5%	2.2%	17.3%	21%	
Does Not Meet Expectations	11.1%	15.6%	8%	16.7%	7.3%	11.4%	

#### SC READY 2020-2021: Math

	3 <sup>rd</sup> (	3 <sup>rd</sup> Grade		4 <sup>th</sup> Grade		5 <sup>th</sup> Grade	
	2018-19	2020-2021	2018-19	2020-2021	2018-19	2020-21	
Exceeds	44.4%	52.8%	44.6%	43.8%	58.2%	43.3%	
Expectations							
Meets	27.4%	24.7%	32.1%	27%	23.6%	28.8%	
<b>Expectations</b>							
Approaches	13.7%	11.2%	12.5%	14.6%	12.7%	13.5%	
Expectations							
<b>Does Not Meet</b>	14.5%	11.2%	10.7%	14.6%	5.5%	14.4%	
Expectations							

#### **SC PASS 2020-2021: Science**

	4 <sup>th</sup> Grade		
	2017-18	2018-19	2020-2021
<b>Exceeds Expectations</b>	44.6%	41.1%	55.1%
Meets Expectations	32.1%	39.3%	23.6%
Approaches Expectations	18.8%	8.9%	10.1%
<b>Does Not Meet Expectations</b>	4.5%	10.7%	11.2%

### Stone Academy Scores By Grade Level and Demographic Category: 2021 SC READY

All stakeholders are committed to closing the achievement gap for our students will disabilities, students in poverty, and students in minority subgroups. 24.2% of our third graders and 38.1% of our fourth graders with disabilities met or exceeded expectations in the area of English Language Arts. In the area of Mathematics, 52.4% of third graders with disabilities and 42.8% of fourth graders met or exceeded expectations. Stone Academy did not have a subgroup of students with disabilities in grade 5.

		3 <sup>rd</sup> Grade: English Language Arts			
	Male	Female	White	Students with Disabilities	Students in Poverty
Exceeds Expectations	40%	62%	59.5%	13.6%	20%
Meets Expectations	22.5%	16%	20.3%	13.6%	15%
Approaches Expectations	17.5%	10%	12.2%	22.7%	20%
Does Not Meet Expectations	20%	12%	8.1%	50%	45%

		4 <sup>th</sup> Grade: English Language Arts			
	Male	Female	White	Students with Disabilities	Students in Poverty
Exceeds Expectations	50%	64%	68.5%	23.8%	13.8%
Meets Expectations	22.5%	24%	23.3%	14.3%	34.5%
Approaches Expectations	0%	4%	0%	9.5%	6.9%

<b>Does Not Meet</b>	27.5%	8%	8.2%	52.4%	44.8%
<b>Expectations</b>					

	5 <sup>th</sup> Grade: English Language Arts				
	Male	Female	White	Students in Poverty	
Exceeds	32.6%	47.5%	48.1%	22%	
<b>Expectations</b>					
Meets	21.7%	30.5%	29.9%	14.6%	
<b>Expectations</b>					
Approaches	30.4%	13.6%	16.9%	39%	
Expectations					
Does Not Meet	15.2%	8.5%	5.2%	24.4%	
<b>Expectations</b>					

		3 <sup>rd</sup> Grade: Math				
	Male	Female	White	Students with Disabilities		
Exceeds Expectations	40%	63.3%	60.8%	23.8%		
Meets Expectations	32.5%	18.4%	28.4%	28.6%		
Approaches Expectations	17.5%	6.1%	6.8%	23.8%		
Does Not Meet Expectations	10%	12.2%	4.1%	23.8%		

		4 <sup>th</sup> Grade: Math				
	Male	Female	White	Students with Disabilities	Students in Poverty	
Exceeds Expectations	50%	38.8%	52.8%	23.8%	10.7%	
Meets Expectations	20%	32.7%	30.6%	19%	21.4%	
Approaches Expectations	10%	18.4%	13.9%	4.8%	25%	
Does Not Meet Expectations	20%	10.2%	2.8%	52.4%	42.9%	

		5 <sup>th</sup> Grade: Math			
	Male	Female	White	Students in Poverty	
Exceeds Expectations	35.6%	49.2%	50%	30%	
Meets Expectations	26.7%	30.5%	31.6%	20%	
Approaches Expectations	17.8%	10.2%	14.5%	15%	
Does Not Meet Expectations	20%	10.2%	3.9%	35%	

### Goal Area 2: Teacher and Administrator Quality

Professional development at Stone Academy remains grounded in arts integration, which is one contributing factor to our continued growth and effectiveness. Our teachers continue to partner with the Peace Center, the Metropolitan Arts Council, and Kennedy Center for the Performing Arts to learn more each year about arts integration strategies they can implement in their classroom. We offer differentiated professional development opportunities each week during our PLC meetings. Grade level data teams meet regularly, using pre- and post-assessment data to guide instruction and facilitate common planning and assessment practices.

### **Stone Academy Professional Development Plan 2021-2022**

Date	Day	Title	Time
8/9/21	Mon.	Clifton Strength Training (Jeff McCoy)	10:00-12:00
8/10/21	Tue.	Arts Integration Planning	9:00-10:30 & 1:00-2:30
8/11/21	Wed.	Faculty Council	8:00-9:00
8/11/21	Wed.	Grade Level Planning	9:00-11:00
8/18/21	Wed.	Faculty Council	2:45-4:00
8/25/21	Wed.	Full Faculty Meeting	2:45-4:00
8/31/21	Tue.	Grade Level Planning: math data & Freckle	planning

			periods
9/1/21	Wed.	Committee Meetings	2:45-4:00
9/8/21	Wed.	Full Faculty Meeting	2:45-4:00
9/15/21	Wed.	PD: Clifton Strengths (Flow To You)	2:45-4:00
9/21/21	Tue.	Grade Level Planning: ELA data & differentiation	planning periods
9/22/21	Wed.	Faculty Council	2:45-4:00
10/6/21	Wed.	Committee Meetings	2:45-4:00
10/12/21	Tue.	Grade Level Planning	planning periods
10/13/21	Wed.	Full Faculty Meeting	2:45-4:00
10/19/21	Tue.	PD: Trauma Informed Practice (TJ Rumler)	9:30-11:00
10/26/21	Tue.	Grade Level Planning	planning periods
10/27/21	Wed.	Faculty Council	2:45-4:00
11/3/21	Wed.	Committee Meetings	2:45-4:00
11/9/21	Tue.	Grade Level Planning	planning periods
11/10/21	Wed.	Full Faculty Meeting	2:45-4:00
11/17/21	Wed.	PD: Arts Integration (colleagues share)	2:45-4:00
11/30/21	Tue.	Grade Level Planning	planning periods
12/1/21	Wed.	Faculty Council	2:45-4:00
12/8/21	Wed.	Full Faculty Meeting	2:45-4:00
12/14/21	Tue.	Grade Level Planning	planning periods
12/15/21	Wed.	PD: Faculty Arts Experiences	2:45-4:00
1/5/22	Wed.	Committee Meetings	2:45-4:00
1/11/22	Tue.	Grade Level Planning	planning periods

1/12/22	Wed.	Full Faculty Meeting	2:45-4:00
1/19/22	Wed.	PD: Clifton Strengths (Flow to You)	2:45-4:00
1/25/22	Tue.	Grade Level Planning	planning periods
1/26/22	Wed.	Faculty Council	2:45-4:00
2/2/22	Wed.	Committee Meetings	2:45-4:00
2/8/22	Tue.	Grade Level Planning	planning periods
2/9/22	Wed.	Full Faculty Meeting	2:45-4:00
2/16/22	Wed.	PD:	2:45-4:00
2/22/22	Tue.	Grade Level Planning	planning periods
2/23/22	Wed.	Faculty Council	2:45-4:00
3/2/22	Wed.	Committee Meetings	2:45-4:00
3/8/22	Tue.	Grade Level Planning	planning periods
3/9/22	Wed.	Full Faculty Meeting	2:45-4:00
3/16/22	Wed.	PD:	2:45-4:00
3/29/22	Tue.	Grade Level Planning	planning periods
3/30/22	Wed.	Faculty Council	2:45-4:00
4/6/22	Wed.	Committee Meetings	2:45-4:00
4/12/22	Tue.	Grade Level Planning	planning periods
4/13/22	Wed.	Full Faculty Meeting	2:45-4:00
4/20/22	Wed.	PD:	2:45-4:00
4/26/22	Tue.	Grade Level Planning	planning periods
4/27/22	Wed.	Faculty Council	2:45-4:00
5/4/22	Wed.	Committee Meetings	2:45-4:00

5/11/22	Wed.	Full Faculty Meeting	2:45-4:00
5/18/22	Wed.	PD:	2:45-4:00
5/25/22	Wed.	Faculty Council	2:45-4:00

### **Goal Area 3: School Climate**

The following chart shows the past 5 years of Teacher, Student and Parent survey results from the SDE School Report Card Survey. Teachers, students, and parents at Stone Academy continue to express satisfaction with the learning environment, social and physical environment, and school-home relations.

	Teachers			5 <sup>th</sup> Grade Students			5 <sup>th</sup> Grade Parents								
	2016	2017	2018	2019	2021	2016	2017	2018	2019	2021	2016	2017	2018	2019	2021
Percent satisfied with learning environment	100	92.5	97.8	97.7	100	90.7	87.4	90.2	96.3	92.3	93.9	94.2	96.7	97.3	92
Percent satisfied with social and physical environment	100	95	100	97.8	97.2	93.8	90.2	93.5	96.9	92.3	93.8	96.1	96.6	98.7	94
Percent satisfied with school-home relations	100	97.5	100	100	100	90.4	88.1	91.2	94.3	83.3	77.8	78.9	79.7	89.4	90

The following table shows parent and teacher feedback regarding student safety at Stone Academy.

Evaluations By Parents	Percent Agree/Strongly Agree
"My child feels safe at school."	98%
"My child's teachers and school staff prevent or stop bullying at school."	74%
Evaluations By Teachers	Percent Agree/Strongly Agree
"I feel safe at my school before and after hours."	100%
"The rules for behavior are enforced at my school."	100%

# Stone Academy 2020-2021 Report Card

#### **Impact of COVID-19:**

On March 27, 2020, the U.S. Department of Education approved the SC Department of Education's request to waive statewide assessment, accountability, and reporting requirements of the Elementary and Secondary Education Act (ESEA) for the 2019-2020 school year due to widespread school closures related to COVID-19.

For spring 2020, South Carolina did not administer any of the following assessment programs:

- SC READY (English language arts and mathematics in grades 3–8);
- SCPASS (science in grades 4 and 6);
- End-of-Course Examination Program (English, Algebra, Biology, United States History)
- and the Constitution) the requirement that these examinations count 20 percent has been
- waived;
- Prekindergarten assessments 4-year-old kindergarten (Phonological Awareness
- Literacy Screening (PALS Pre-K<sup>TM</sup>), Individual Growth and Development Indicators
- (myIGDIs<sup>TM</sup>), and Teaching Strategies® GOLD); and
- Alternate Assessments some students have already taken the alternate assessments.

The following assessments were unable to be administered due to COVID-19 and required a waiver

- Grade 10 PSAT
- Ready to Work
- ACT, SAT
- AP, IB, Cambridge International

Performance Goal Area: ⊠Student Achievement* ☐ Teacher/Administrator Quality* ☐ School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
□ District Priority Gifted and Talented Requires □ Gifted and Talented: Academic □ Gifted and Talented: Artistic □ Gifted and Talented: Social and Emotional 1
Academic Goal and 1 Additional Goal  Gifted and Talented: Other
<b>PERFORMANCE GOAL 1:</b> The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY ELA will increase from 63% in 2016-17 to
65.34% in 2022-23.
Per SBE Regulation 43-261, measurable performance goals, written in five-year increments, shall be developed to address the major areas of
discrepancy found in the needs assessment in key areas reported in the district and school report cards.
<b>INTERIM PERFORMANCE GOAL:</b> The percentage of students scoring Meets Expectations and Exceeds Expectations on SC READY ELA will increase by .39% annually.

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY ELA SDE website and School Report Card	63% Meets Expectations and Exceeds Expectations (2016-17)	School Projected Elementary	63.78	64.17	64.56	64.95	65.34
		School Actual Elementary 74	76	waiver	73		
SC READY ELA SDE website and School Report Card	49% Meets Expectations and Exceeds Expectations (2016-17)	District Projected Elementary 52	52	55	58	61	64
		District Actual Elementary 52	58	waiver	52		

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Implementation of Lucy Calkins     Reading Units in Grades     Kindergarten through 5	2018-2019	Cathy Dodson	\$5100	General Funds Local Funds PTA Grant	Lesson plans Classroom observations Lucy Calkins kits
Differentiated Arts Integration     Professional Development	2018-2023	Cameron Patton	\$4300	ABC Grant PTA Grant	Portal sign-in Lesson plans Artist-in-Residence schedules
3. Balanced Literacy Learning Labs	2018-2023	Cameron Patton	None		Portal sign-in PD calendar Teacher reflection forms

<b>Performance Goal Area:</b> ⊠Student Achievement*	□ Teacher/Administrator Quality* □ School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
☐ District Priority <i>Gifted and Talented Requires</i>	□Gifted and Talented: Academic □ Gifted and Talented: Artistic □ Gifted and Talented: Social and Emotional 1
Academic Goal and 1 Additional Goal ☐ Gifted and	d Talented: Other
<b>PERFORMANCE GOAL 2:</b> The percentage of stu	dents scoring Meets Expectations and Exceeds Expectations on SC READY Math will increase from 65% in 2016-17 to
66.68% in 2022-23.	
INTERIM PERFORMANCE GOAL: The percent	tage of students scoring Meets Expectations and Exceeds Expectations on SC READY Math will increase by .28%
annually.	

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY Math SDE website and School Report Card	64% Meets Expectations and Exceeds Expectations (2016-17)	School Projected Elementary	65.56	65.84	66.12	66.40	66.68
		School Actual Elementary 79	77	waiver	73.5		
SC READY Math SDE website and School Report Card	54% Meets Expectations and Exceeds Expectations (2016-17)	District Projected Elementary 57	62	64	66	68	69
		District Actual Elementary 60	63	waiver	53		

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Implement a school-wide fact fluency initiative through game-based learning	2018-2021	Suzy Dover	\$3500	PTA Funds	Math vision planning agendas Grade level newsletters School website
Differentiated Arts Integration     Professional Development	2018-2023	Cameron Patton	\$4200	ABC Grant PTA Grant	PD calendar Portal sign-in
3. Math Workshop and Number Talk Learning Labs	2018-2023	Cameron Patton	None		Portal sign-in Teacher reflection forms
4. Implement a school-wide differentiated instructional technology resource that supports math instruction	2021-2023	Suzy Dover	\$9000	Local Funds	Freckle data reports

Performance Goal Area: ⊠Student Achievement*	☐Teacher/Administrator Quality*	School Climate (Parent Invo	lvement, Safe and Healthy Schools, etc.)* (* required)							
□ District Priority <i>Gifted and Talented Requires</i>	☐ Gifted and Talented: Academic	☐ Gifted and Talented: Artistic	$\square$ Gifted and Talented: Social and Emotional 1							
Academic Goal and I Additional Goal  Gifted and Talented: Other										
PERFORMANCE GOAL 3: The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Science will meet or exceed the state and federal										
accountability standard annually from 2018-19 through 2022-23.										
INTERIM PERFORMANCE GOAL: The percentage of students scoring Meets Expectations and Exceeds Expectations on SCPASS Science will increase by .5% annually.										

DATA SOURCE(s):		2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SCPASS Science SDE website and School Report Card	Baseline will be established in 2017-18 Grade 4 only	School Projected Elementary	77.3	77.8	78.3	78.8	79.3
		School Actual Elementary 77	80	waiver	78.7		
SCPASS Science SDE website and School Report Card	Baseline will be established in 2017-18 Grade 4 only	District Projected Elementary	63	66	69	72	75
		District Actual Elementary 60	64	waiver	56		

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION

		(Start and End Dates)				
1.	Science Lab instruction (Kindergarten through 5th grade)	2018-2020	Linda Tedrow	\$18,000/year	Local funds	Lesson plans Science lab schedule Classroom observations
2.	Integration of PHET Interactive simulations (4th and 5th grade)	2019-2021	Suzy Dover	\$1000	PTA grant	Lesson plans Classroom observations
3.	Implementation of coaching cycles in the area of science	2018-2020	Cameron Patton	None		Coaching calendar Teacher/IC reflection forms
4.	Vertical unit planning and use of common assessments	2020-2022	Classroom teachers	None		Science Vision Planning minutes  Common assessments

Performance Goal Area: ⊠Student Achievement* □	☐Teacher/Administrator Quality*	☐School Climate (Parent Invol	vement, Safe and Healthy Schools, etc.)* (* required)
$\square$ District Priority Gifted and Talented Requires $\square$	☐Gifted and Talented: Academic ☐	☐ Gifted and Talented: Artistic	☐ Gifted and Talented: Social and Emotional 1
Academic Goal and 1 Additional Goal ☐ Gifted and Ta	Talented: Other		
<b>PERFORMANCE GOAL 4:</b> Annually increase learning by gap data for standardized tests in English Language A Proficient, SIP - Students in Poverty).			
INTERIM PERFORMANCE GOAL: Meet annual ta	targets below.		

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC READY ELA SC SDE Website	N/A% Meets Expectations and Exceeds Expectations	School Projected Hispanic	N/A	N/A	N/A	N/A	N/A
SC READY ELA SC SDE Website		School Actual Hispanic	N/A	waiver	N/A		
SC READY ELA SC SDE Website	33% Meets Expectations and Exceeds Expectations	District Projected Hispanic 36	36	39	42	45	48
SC READY ELA SC SDE Website		District Actual Hispanic 34	40	waiver	36		

SC READY ELA SC SDE Website	25 % Meets Expectations and Exceeds Expectations	School Projected AA	28	31	34	37	40
SC READY ELA SC SDE Website		School Actual AA 33	43	waiver	29		
SC READY ELA SC SDE Website	22% Meets Expectations and Exceeds Expectations	District Projected AA 25	25	28	31	34	37
SC READY ELA SC SDE Website		District Actual AA 25	31	waiver	28		
SC READY ELA SC SDE Website	32 % Meets Expectations and Exceeds Expectations	School Projected SWD	35	38	41	44	47
SC READY ELA SC SDE Website		School Actual SWD 25	31	waiver	28		
SC READY ELA SC SDE Website	11% Meets Expectations and Exceeds Expectations	District Projected SWD 14	14	17	20	23	26

SC READY ELA SC SDE Website		District Actual SWD 12	21	waiver	19		
SC READY ELA SC SDE Website	N/A % Meets Expectations and Exceeds Expectations	School Projected LEP	N/A	N/A	N/A	N/A	N/A
SC READY ELA SC SDE Website		School Actual LEP N/A	N/A	waiver	N/A		
SC READY ELA SC SDE Website	32% Meets Expectations and Exceeds Expectations	District Projected LEP 35	35	38	41	44	47
SC READY ELA SC SDE Website		District Actual LEP 33	44	waiver	32		
SC READY ELA SC SDE Website	35 % Meets Expectations and Exceeds Expectations	School Projected PIP	38	41	44	47	50
SC READY ELA SC SDE Website		School Actual PIP 48	49	waiver	42		
SC READY ELA SC SDE Website	35% Meets Expectations and Exceeds Expectations	District Projected PIP 38	38	41	44	47	50

SC READY ELA SC SDE Website		District Actual PIP 33	45	waiver	37		
SC READY Math SC SDE Website	N/A % Meets Expectations and Exceeds Expectations	School Projected Hispanic	N/A	N/A	N/A	N/A	N/A
SC READY Math SC SDE Website		School Actual Hispanic	N/A	waiver	N/A		
SC READY Math SC SDE Website	36% Meets Expectations and Exceeds Expectations	District Projected Hispanic 39	39	42	45	48	51
SC READY Math SC SDE Website		District Actual Hispanic 42	43	waiver	41		
SC READY Math SC SDE Website		School Projected AA	47	50	53	56	56
SC READY Math SC SDE Website		School Actual AA 44	41	waiver	24		
SC READY Math SC SDE Website	24% Meets Expectations and Exceeds Expectations	District Projected AA 27	27	30	33	36	39

SC READY Math SC SDE Website		District Actual AA 28	30	waiver	25		
SC READY Math SC SDE Website		School Projected SWD	42	45	48	51	54
SC READY Math SC SDE Website		School Actual SWD 42	45	waiver	39		
SC READY Math SC SDE Website	15% Meets Expectations and Exceeds Expectations	District Projected SWD 18	18	21	24	27	30
SC READY Math SC SDE Website		District Actual SWD 16	20	waiver	24		
SC READY Math SC SDE Website	N/A % Meets Expectations and Exceeds Expectations	School Projected LEP	N/A	N/A	N/A	N/A	N/A
SC READY Math SC SDE Website		School Actual LEP N/A	N/A	waiver	N/A		

SC READY Math SC SDE Website	37% Meets Expectations and Exceeds Expectations	District Projected LEP 40	40	43	46	49	52
SC READY Math SC SDE Website		District Actual LEP 42	46	waiver	40		
SC READY Math SC SDE Website		School Projected PIP	53	56	59	62	65
SC READY Math SC SDE Website		School Actual PIP 53	48	waiver	43		
SC READY Math SC SDE Website	33% Meets Expectations and Exceeds Expectations	District Projected PIP 36	36	39	42	45	48
SC READY Math SC SDE Website		District Actual PIP 38	43	waiver	38		

	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION

Small group book clubs based on Mastery Connect data	2019-2023	Cathy Dodson	None		Mastery Connect data Small group schedule Fastbridge progress monitoring data
Arts Integration instruction in all core content areas	2018-2023	Classroom Teachers	\$4200	ABC Grant PTA Grant	Lesson plans Classroom observations
3. Monthly On Track data meetings	2018-2023	Suzanne Shouse/ Corey Ehlenbach	None		Meeting agendas On Track calendar

<b>Performance Goal Area:</b> ⊠Student Achievement*	☐Teacher/Administrator Quality*	☐School Climate (Parent Invol	vement, Safe and Healthy Schools, etc.)* (* required)
□ District Priority <i>Gifted and Talented Requires</i>	☐Gifted and Talented: Academic	☐ Gifted and Talented: Artistic	$\square$ Gifted and Talented: Social and Emotional $I$
Academic Goal and 1 Additional Goal  Gifted and	d Talented: Other		
PERFORMANCE GOAL 5: Annually increase the	percentage of K-5 students reading	on grade level as defined by Four	ntas and Pinnell, FastBridge, MAP, and other
measures.			
INTERIM PERFORMANCE GOAL: Meet annua	l targets below.		

DATA SOURCE(s):		2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Fountas and Pinnell Kindergarten through Grade 5	Criterion Reference Measure	School Projected		Kindergarten through Grade 5 =80%	Kindergarten through Grade 5 =80%	Kindergarten through Grade 5 =80%	Kindergarten through Grade 5 =80%
	Meets and Exceeds	School Actual	Kindergarten through Grade 5 =80%	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.	Kindergarten through Grade 5 =73%		
FastBridge Kindergarten and Grade 1	Norm Reference Measure	School Projected		Kindergarten = 54% Grade 1 = 65%	Kindergarten = 54% Grade 1 = 65%	Kindergarten = 54% Grade 1 = 65%	Kindergarten = 54% Grade 1 = 65%
	K5 criteria 41 or more accurate sounds per minute (40 <sup>th</sup> percentile) Grade 1 criteria 71 or more accurately read words per minute (40 <sup>th</sup> percentile)	School Actual	Kindergarten = 54% Grade 1 = 65%	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.	Kindergarten = 42% Grade 1 = 73%		
MAP Winter Reading	% students with Winter Reading RIT at or above criteria for scoring Meets Expectations or Exceeds Expectations on SC READY ELA	School Projected		Grade 2 - 61 % Grade 5 - 65%	Grade 2 - 61 % Grade 5 - 65%	Grade 2 - 61 % Grade 5 - 65%	Grade 2 - 61 % Grade 5 - 65%

South Carolina MAP Linking Study – February 2018 and July 2020	2018  2nd grade criteria RIT = 190  64th percentile 5th grade criteria RIT = 217  68th percentile 2020  2nd grade criteria RIT = 188  72nd percentile 5th grade criteria RIT = 188  72nd percentile 5th grade criteria RIT = 227  65th percentile	School Actual	Grade 2 - 55 % Grade 5 - 65%	Grade 2 55% Grade 5 65%	Grade 2 – 50% 5 <sup>th</sup> grade data point not available - School Board decision to waive 5 <sup>th</sup> grade testing due to Act 142 testing requirements.	Grade 2 64 % 5th grade data point not available - School Board decision to waive 5th grade testing	
Fountas and Pinnell Kindergarten through Grade 5	Criterion Reference Measure	District Projected		K-5 71% or above	K-5 73% or above	K-5 75% or above	K-5 77% or above
		District Actual	K-5 69%	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.			
FastBridge Kindergarten and Grade 1	Norm Reference Measure	District Projected		5K – 52% or above Grade 1 – 57% or above	5K – 54% or above Grade 1 – 59% or above	5K – 56% or above Grade 1 – 61% or above	5K – 58% or above Grade 1 – 63% or above
	K5 criteria 41 or more accurate sounds per minute (40 <sup>th</sup> percentile) Grade 1 criteria 71 or more accurately read words per minute (40 <sup>th</sup> percentile)	District Actual	5K – 50% Grade 1 – 55%	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.			

MAP Winter Reading	% students with Winter Reading RIT at or above criteria for scoring Meets Expectations or Exceeds Expectations on SC READY ELA	District Projected		Grade 2 – 36% or above Grade 5 – 32% or above	Grade 2 – 36% or above Grade 5 – 32% or above	Grade 2 – 36% or above Grade 5 – 32% or above	Grade 2 – 36% or above Grade 5 – 32% or above
South Carolina MAP Linking Study – February 2018 and July 2020	2018  2nd grade criteria RIT = 190 64th percentile 5th grade criteria RIT = 217 68th percentile 2020 2nd grade criteria RIT = 188 72nd percentile 5th grade criteria RIT = 227 65th percentile	District Actual	Grade 2 – 38% Grade 5 – 39%	Grade 2 – 38% Grade 5 – 41%	Grade 2 – 37%  5 <sup>th</sup> grade data point not available - School Board decision to waive  5 <sup>th</sup> grade testing due to Act 142 testing requirements.	Grade 2 – % 5th grade data point not available - School Board decision to waive 5th grade testing due to Act 142 testing requirements.	

Note. All students participate in MAP testing except for students with disabilities on an alternate curriculum.

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Tier 2 classroom intervention in all K5 classrooms (administered by teaching assistants)	2018-2023	Cathy Dodson Susan Whitmire Amy Harper	None		FastBridge progress monitoring data
2. Tier 2 instruction for qualifying first, second, and third grade students	2018-2023	Susan Whitmire Cathy Dodson	None		Lesson plans FastBridge progress monitoring data
3. Implementation of Multisensory Word Study (K5-4th Grade)	2018-2023	Cathy Dodson	None		Lesson plans

					Classroom observations
Performance Goal Area:   Student Achievement	* \( \text{Teacher/Administ} \)	rator Quality* □School	Climate (Parent Involve	ement, Safe and Healt	thy Schools, etc.)* (* required)
□ District Priority <i>Gifted and Talented Requires</i>	☐Gifted and Talente	d: Academic	nd Talented: Artistic [	☐ Gifted and Talented	d: Social and Emotional
1 Academic Goal and 1 Additional Goal ☐Gifte	d and Talented: Other				
PERFORMANCE GOAL 1: The school will have	ve qualified, diverse teac	thers (gender and ethnicity	) by 2023.		
INTERIM PERFORMANCE GOAL: Meet ann	ual targets below.				

DATA SOURCE(s):		2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Employment report		School Projected			Gender Diversity = Increase or Maintain Ethnic Diversity = Increase or Maintain	Gender Diversity = Increase or Maintain Ethnic Diversity = Increase or Maintain	Gender Diversity = Increase or Maintain Ethnic Diversity = Increase or Maintain
GCS Human Resources Department	Baseline established in 2019-2020	School Actual		Gender Diversity =yes Ethnic Diversity = yes	Gender Diversity =yes Ethnic Diversity = yes	Gender Diversity =yes Ethnic Diversity = yes	
Employment report		District Projected	Gender Diversity = 92% Ethnic Diversity = 92%	Gender Diversity = 94% Ethnic Diversity = 94%	Gender Diversity = 96% Ethnic Diversity = 96%	Gender Diversity = 98% Ethnic Diversity = 98%	Gender Diversity = 100% Ethnic Diversity = 100%
GCS Human Resources Department	Baseline established in 2017-2018	District Actual  Gender Diversity = 99%  Ethnic Diversity = 90%	Gender Diversity = 96% Ethnic Diversity = 91%	Gender Diversity = 99% Ethnic Diversity = 96%	Gender Diversity = 100% Ethnic Diversity = 97%	Gender Diversity = % Ethnic Diversity = %	

ACTION PLAN FOR STRATEGY #1:	ACTION PLAN FOR STRATEGY #1:						
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION		
Maintain instructional environment that supports teacher growth and development	2018-2023	Brett Vaughn/ Suzanne Shouse	None		PD calendar Learning Lab teacher reflections		
2. Provide high quality mentoring opportunities for high school students and college students considering a career in education	2018-2023	Cameron Patton	None		Teacher cadet placements  Practicum and student teacher placements		
3. Maintain a positive community profile which highlights the school's accomplishments and supportive culture	2018-2023	Brett Vaughn/ Suzanne Shouse	None		School website Local media posts PTA and SIC meeting minutes		

<b>Performance Goal Area:</b> □Student Achievement*	☐ Teacher/Administrator Quality* ☐ School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)				
□ District Priority <i>Gifted and Talented Requires</i>	$\square$ Gifted and Talented: Academic $\square$ Gifted and Talented: Artistic $\square$ Gifted and Talented: Social and Emotional $1$				
Academic Goal and 1 Additional Goal  Gifted and	d Talented: Other				
PERFORMANCE GOAL 1: Achieve and maintain a rate of 90% among parents, students, and teachers who agree or strongly agree that they feel safe during the school day on the South Carolina Department of Education Survey.					
INTERIM PERFORMANCE GOAL: Meet annua	l targets below.				

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
SC SDE School Report Card Survey	93	School Projected Students	≥90	≥ 90	≥ 90	≥ 90	≥ 90
		School Actual Students 93	96	waiver	98.7		
SC SDE School Report Card Survey	100	School Projected Teachers	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		School Actual Teachers 100	100	waiver	100		
SC SDE School Report Card Survey	93	School Projected Parents	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90

		School Actual Parents 94.9	97.3	waiver	98		
SC SDE School Report Card Survey	92	District Projected Students	≥90	≥ 90	≥90	≥ 90	≥ 90
		District Actual Students 86	89	waiver	93		
SC SDE School Report Card Survey	98	District Projected Teachers	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		District Actual Teachers 97	97	waiver	98		
SC SDE School Report Card Survey	91	District Projected Parents	≥ 90	≥ 90	≥ 90	≥ 90	≥ 90
		District Actual Parents 88	89	waiver	92		

ACTION PLAN FOR STRATEGY #1:	EVALUATION
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	ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1.	Digital Citizenship and Safety Program	2018-2023	Suzy Dover	\$1000	PTA Grant Local Funds	Lesson plans Technology plan Observations
2.	Parent Lunch and Learns	2018-2020	Suzy Dover Brooke Howard	\$2400	PTA Grant	Lunch and Learn agendas
3.	School Counseling Classroom Lessons	2018-2023	Brooke Howard	None		Lesson plans School counseling schedule
4.	Maintain functions of the facility to insure students, staff, families, and visitors feel secure	2018-2023	Brett Vaughn/ Suzanne Shouse	None		Car tag system Drill schedule Safety videos Workers compensation regulations Volunteer guidelines

Performance Goal Area: □Student Achievement* □Teacher/Administrator Quality* □School Climate (Parent Involvement, Safe and Healthy Scho	ols, etc.)* (* required)
□ District Priority Gifted and Talented Requires □ Gifted and Talented: Academic □ Gifted and Talented: Artistic □ Gifted and Talented: Social	and Emotional 1
Academic Goal and 1 Additional Goal □Gifted and Talented: Other	
PERFORMANCE GOAL 2: The school will proactively address student behavior so the percentage of students recommended for expulsion each year is	s maintained at less
than 1% of the total student population.	
<b>PERFORMANCE GOAL 3:</b> The school will continue to contribute to a safe school environment and positively impact student behavior as indicated by	an annual expulsion
rate of less than .07 %.	
INTERIM PERFORMANCE GOAL: Meet annual targets below.	

Percent Recommended for Expulsion

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
	(2016-17) 0	School Projected	≤1.0	≤1.0	≤1.0	≤1.0	≤1.0
GCS Expulsion Report		School Actual	0	0	0		
	(2016-17) <b>0.7</b>	District Projected	≤1.0	≤1.0	≤1.0	≤1.0	≤1.0
GCS Expulsion Report		<b>District Actual</b> 0.8	1.5	0.9	0.3		

Annual Expulsion Rate

DATA SOURCE(s):	2016-17	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
	(2016-17) 0	School Projected	≤.07	≤.07	≤.07	≤.07	≤.07
GCS Expulsion Report		School Actual	0	0	0		
	(2016-17) . <b>04</b>	District Projected	≤.07	≤.07	≤.07	≤.07	≤.07
GCS Expulsion Report		<b>District Actual</b> .04	.10	.03	.004		

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION

1.	Engage in consistent positive, relationship-building experiences with students	2018-2023	All staff members	None	Morning meeting plans Positive behavior intervention plans
2.	School Counseling Classrooms Lessons	2018-2023	Brooke Howard	None	Lesson plans
3.	Monthly On Track data meetings	2018-2023	Suzanne Shouse/ Corey Ehlenbach	None	Meeting agendas On Track calendar

<b>Performance Goal Area:</b> □Student Achievement*	☐ Teacher/Administrator Quality* ☐ School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* required)
□ District Priority <i>Gifted and Talented Requires</i>	$\square$ Gifted and Talented: Academic $\square$ Gifted and Talented: Artistic $\square$ Gifted and Talented: Social and Emotional $I$
Academic Goal and 1 Additional Goal Gifted and	d Talented: Other
	onstrate a caring environment as indicated by an increase in the percent of elementary students who describe their teacher as
caring on the Cognia Culture and Climate Survey.	
INTERIM PERFORMANCE GOAL: Meet annua	al targets below.

DATA SOURCE(s):		2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Cognia Climate & Culture Student Survey	Baseline established in 2017-18	School Projected	95	95	95	95	95
		School Actual 94	94	95	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.	Note: Cognia surveys have been discontinued.	Note: Cognia surveys have been discontinued.
Cognia Climate & Culture Student Survey	Baseline established in 2017-18	District Projected	90	90	90	90	90
	District Actual 90 92		Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.	Note: Cognia surveys have been discontinued.	Note: Cognia surveys have been discontinued.		

ACTIO	EVALUATION					
	ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
1.	Engage in consistent positive, relationship-building experiences with students	2018-2023	All staff members	None		Morning meeting plans Positive behavior intervention plans
2.	Engage in regular parent communication	2018-2023	All staff members	None		School website Emails Communication logs Conference schedules
3.	Classroom, grade level, and school wide performances	2018-2023	All staff members	None		Agendas School website
4.	Partner with PTA and SIC to create school events that engage stakeholders	2018-2023	Brett Vaughn/ Suzanne Shouse	None		PTA calendar of events SIC agendas and minutes

<b>Performance Goal Area:</b> □Student Achievement*	t* □Teacher/Administrator Quality* □School Climate (Parent Involvement, Safe and Healthy Schools, etc.)* (* re							
□ District Priority <i>Gifted and Talented Requires</i>	☐Gifted and Talented: Academic	☐ Gifted and Talented: Artistic	$\square$ Gifted and Talented: Social and Emotional 1					
Academic Goal and 1 Additional Goal □Gifted an	d Talented: Other							
<b>PERFORMANCE GOAL 5:</b> Achieve and maintain a student attendance rate of 95% or higher.								
INTERIM PERFORMANCE GOAL: Maintain as	n annual student attendance rate of 9	95% or higher.						

DATA SOURCE(s):	AVERAGE BASELINE	2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
	(2016-17) 96	School Projected	95	95	95	95	95
180 <sup>th</sup> day Attendance Report		School Actual 96	96	96.7	95.9		
	(2016-17) <b>95</b>	District Projected	95	95	95	95	95
180 <sup>th</sup> day Attendance Report		District Actual 95	95	96	92		

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION

	(Start and End Dates)			
1. On Track monthly meetings	2018-2023	Suzanne Shouse/ Corey Ehlenbach	None	On Track agendas
2. Parent communication regarding tardies and absences	2018-2023	Suzanne Shouse	None	Parent letters Communication logs Conference schedule
3. School counseling classroom lessons	2018-2023	Brooke Howard	None	Lesson plans

DATA SOURCE(s):		2017-18	2018–19	2019–20	2020–21	2021–22	2022–23
Cognia Climate & Culture Student Survey	Baseline established in 2017-18	School Projected	Afraid ≤ 5 Lonely ≤ 7 Angry ≤ 4	Afraid ≤ 5 Lonely ≤ 7 Angry ≤ 4	Afraid ≤ 5 Lonely ≤ 7 Angry ≤ 4	Afraid ≤ 5 Lonely ≤ 7 Angry ≤ 4	Afraid ≤ 5 Lonely ≤ 7 Angry ≤ 4
		School Actual Afraid 3 % Lonely 8 % Angry 4 %	$\begin{array}{l} \text{Afraid} \leq 4 \\ \text{Lonely} \leq 8 \\ \text{Angry} \leq 4 \end{array}$	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.	Note: Cognia surveys have been discontinued.	Note: Cognia surveys have been discontinued.
Cognia Climate & Culture Student Survey	Baseline established in 2017-18	District Projected	Afraid ≤ 5 Lonely ≤ 9 Angry ≤ 7	Afraid ≤ 5 Lonely ≤ 9 Angry ≤ 7	Afraid ≤ 5 Lonely ≤ 8 Angry ≤ 6	Afraid ≤ 5 Lonely ≤ 8 Angry ≤ 6	Afraid ≤ 5 Lonely ≤ 7 Angry ≤ 5
		District Actual Afraid – 5% Lonely – 10% Angry – 8%	Afraid – 5% Lonely – 10% Angry – 8%	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.	Data point not available due to state-wide school closures on March 17, 2020 - COVID-19 pandemic.	Note: Cognia surveys have been discontinued.	Note: Cognia surveys have been discontinued.

ACTION PLAN FOR STRATEGY #1:	EVALUATION				
ACTIVITY	TIMELINE (Start and End Dates)	PERSON RESPONSIBLE	ESTIMATED COST	FUNDING SOURCE	INDICATORS OF IMPLEMENTATION
Greenville Mental Health Program	2018-2023	GMH Counselor	None		Counseling Log
2. Implementation of Growth Groups to address student needs	2018-2023	Brooke Howard	None		Small Group Schedule Anecdotal Notes
3. Parent Lunch and Learns	2018-2020	Brooke Howard	\$2400	PTA Grant Local Funds	Lunch and Learn Agendas
4. PTA Programming	2018-2023	Lura Godfrey	None		PTA Calendar PTA Agendas